# CENTRAL WALES INFRASTRUCTURE COLLABORATION

A Shared Service between Ceredigion County Council and Powys County Council

June 2012

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Outline Business Case – 2008
Partnership Board created Sept 2010
Regional working via secondment to CWIC

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### ADVANTAGES OF COLLABORATION

- Consistent approach across the Central Wales region
- Opportunity to learn from best practice in both authorities
- o Help the local economy keep jobs locally
- Increased resources to draw from improves resilience
- o Allows staff with local knowledge to specialise
- Reduces the reliance on consultants and external contractors
- Financial savings

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### **LESSONS LEARNT**

- o A Shared Service based upon Equality
- More Partners = More things to go wrong
- Communicating the Vision
- Separate Entity?
- o Protecting Sovereignty
- o Terms of Employment
- Structural Alignment
- Substantive Posts
- IT and Accessibility

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#### STAKEHOLDER ISSUES

- o Elected Members Demonstrate the Benefits
- o Client Officers Increased skills / Dillution
- o Support Services Supporters or Blockers
- Managers Increased Responsibility / Reduced Scope
- o Staff Job Security / Greater Job Opportunity
- o Trade Unions Communication and Processes

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A Vision is Clear only if it is Shared.

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